## Priority 1 - Good Quality Jobs and the Skills to do them

There aren't enough job opportunities within reach of many valleys, there are too many zero hour contracts and too much temporary and agency work. **Action Members Comments** 1. Explore all options to target investment and We are supportive of the priority being given by create new strategic hubs in specific areas. the Ministerial Task Force to creating jobs within the reach of valley communities. As this is a plan for valleys communities we believe that the proposals incorporated in the Plan should be specific to the valleys. For this reason we believe that strategic hubs to support economic growth within valley communities should be sited in the valleys, not in Neath. We consider that the A465 places Glynneath in a prime location for economic growth however, opportunities are impeded by the flood risk identified for the area. We would urge the Welsh Government to develop, with Natural Resources Wales, to develop a strategic solution to the flood risk that has been identified. 2. Relocate more public sector jobs into the We fully endorse this proposal. Local Valleys. government has not been able to sustain jobs and services in some instances due to the difficult financial environment. We would welcome the relocation of public bodies from areas in South Wales where the economy is less reliant on public sector jobs. 3. Make more publicly-owned land and property We support this proposal but would also available in the Valleys for development - no reiterate the point made above about the need comments to tackle flood risk in a strategic way that would make more land available in key locations. Examples would include: land adjacent to the A465 in Glynneath; Land at Cefn Coed Museum 4. Maximise job opportunities in the local We believe that business support, possibly using foundational economy. a model along the lines of the Sandfields Young Business Centre would assist in developing existing businesses and in encouraging new businesses to grow within valley communities. It will be important that such support can be accessed by community based organisations, not only for-profit enterprises. Training provision, geared to the employment opportunities within valley communities is also an essential element to growing jobs within the

valley communities eg care sector; retail etc Specific support for entrepreneurs is another element of support that should be included in the Plan. The Council would be open to trialling new models for incubating new enterprises for example models set out by James Earl in his recent paper.

Existing employability scheme arrangements need to be simplified and rationalised. There are too many individual programmes, sometimes competing for the same customers. There needs to be more emphasis on job creation to better balance the support for people seeking employment with those creating employment.

These elements lend themselves to development through community hubs within each valley area. Those hubs could either be developed from existing organisations or could complement those that already exist. A key requirement to sustain and develop a network of community hubs (we see these as distinct from public service hubs) would be the provision of adequate core funding which would allow the organisations to employ and retain competent business managers who have the time to develop their hub services including attracting in new sources of funding. It must be emphasised that in some of the valley communities, it is simply not currently possible to operate organisations of this type on a for – profit basis and therefore while the aim to be self sustaining might be achievable in some valleys, in other valleys this will not be so.

5. Support the creation of more digital jobs in the Valleys and develop two digital technology hubs. Broadband and mobile infrastructure needs to be prioritised to ensure there is fit for purpose digital infrastructure in all valley communities.

We would wish a digital/tech hub to be created in the western valley areas and see this as complementing other projects contained within the City Deal proposition.

6. Roll-out Better Jobs Closer to Home in the Valleys.

We support this aspiration however, we would like more detail of how this aspiration will be fulfilled. We have set out above some of the basic infrastructure needs that will need to be addressed: business support; employment support; connectivity. Transport is also a critical factor which will require detailed consideration for this area, as we are not within the Cardiff

	City Deal area which will benefit from the metro proposals.
	We also believe that there is a need to provide additional facilities for SMEs. Our occupancy rates of industrial units is consistently above 90% and there is a need to develop additional capacity to support existing businesses to grow and to encourage new businesses to establish themselves in the valley areas.
	There is an urgent need to consider how access to public procurement could be made easier particularly for SMEs operating in both the profit and not-for-profit sectors. As well helping to create jobs, this would also help deliver on the Welsh Government's carbon reduction agenda.
7. Exploit the job creation potential from major infrastructure investment.	This proposal appears to be specifically linked to the Cardiff City Deal
8. Maximise the creation of green jobs and business opportunities from investment in energy efficiency.	We fully support this. A priority for us is the delivery of the homes as power station project within the City Deal. It has the potential to not only create employment, but to also address affordable housing objectives, carbon reduction objectives and contribute to the reduction in income inequalities recorded for the county borough.
Businesses want more support to set up and grow	their businesses
Action	
1. Better align business support for start-ups and existing businesses. Improve the conversion of initial enquiries.	Please see the comments made earlier.  Additionally, we would encourage a review of Business Wales activity to ensure that there is a more local, face to face, service available within valley communities.
2. For 100 of the valleys businesses with the	See earlier comments
greatest growth potential.	
Do more to help people get the jobs which are av	
Action	Members Comments
1. Provide targeted careers advice to help young people access jobs, particularly in new and growth sectors and also entrepreneurial opportunities.	We offer to pilot new approaches that can help identify entrepreneurs during full time education and to provide supportive environments within which they can experiment and develop business ideas.

2. Provide access to a bespoke package of skills	Please see earlier comments
support.	
3. Provide support and training for people who	Please see earlier comments
are long-term unemployed and economically	
inactive to gain skills to secure a job.	
4. Deliver a shared apprenticeship model to	We support this proposal and look forward to
stimulate the market in STEM, health, tourism,	having more information as to how this can be
hospitality, farming, woodland management and	delivered in practice
micro-hydro technology.	·
5. Create more apprenticeship opportunities.	Please see earlier comments
6. Help students in college, work-based learning	We fully support this. We would wish to
and university to maintain and develop their	reinforce the point made earlier about support
Welsh-language skills to meet demand in key	to grow more jobs in the first instance as well as
sectors.	ensuring employment support is targeted
	towards those job opportunities that are
	available.
Availability and the cost of childcare in some area	is can act as a deterrent to returning to work.
Action	Members Comments
1. Start to deliver and test the Welsh	We agree that affordable childcare is an
Government's childcare offer in parts of	important factor to address in helping people
Rhondda Cynon Taf and Caerphilly from	into work.
September 2017. Pilot the offer throughout	
Blaenau Gwent.	We believe that the approach has to be
	affordable in both policy terms and in relation
	to those who would wish to use such services.
	We also want to emphasise the importance of
	out of school places and do not want to see a
	policy approach that would undermine the
	viability of existing child care businesses.
2. Work with the National Day Nurseries	No comment on this proposal
Association on a bid to the WCVA's active	
inclusion fund.	
There is a lack of consistent, fully-informed caree	
Action	Members Comments
1. Fast-track the introduction of Careers Wales'	It is crucial that valley communities have fit for
new education business exchange service in the	purpose connectivity so that young people
Valleys in 2017.	based in valley communities are not
	disadvantaged.
	We believe that career advice needs to be
	significantly strengthened and look forward to
	seeing the detail of the Welsh Government's
	proposed approach.
2. Channello an in de de de de de de	Management of the later of the second of the
2. Strengthen industry-led engagement in	We agree with this – however, what will be the
schools and local communities to encourage	means to deliver this aspiration?
young people to consider careers in digital	
industries.	We would also an accompany Walth Comment
3. Work with businesses to understand current	We would also encourage Welsh Government to

and future digital skills needs.	give a clear priority to digital which cross cuts
	the whole of Government. Detailed research
	into SME capability is critical as is investment in
	helping the existing SME sector to position itself
	to operate in a digital environment

## <u>Priority 2 – Better Public Services</u>

Public Services need to be better joined up	
Action	Members Comments
1. Undertake ground breaking work in the three valleys.	We have fully supported the work in Banwen/Glynneath and will continue to support the initiative. We are also happy to facilitate dialogue with the valleys within the county borough that are not part of the pilots to tease out any further learning that may be beneficial to the Welsh Government.
2. Work with local councils to develop a joined-	We are supportive of more joined up early years
up, responsive early years system, which puts the unique needs of each child at its heart.	arrangements and would encourage the Welsh Government to review funding and other mechanisms to ensure that they facilitate better
	integration rather than impeding integration.
Facilities and services for communities should be	
Action	Members Comments
1. Use existing, and create new, community hubs in which the NHS, social services, schools and job centres work together with the third sector to provide services for local communities	There are a number of existing community hubs which have deep roots in their communities and clearly are providing services the communities want. That is the reason why they are viable. There is scope to strengthen these hubs and connect them firmly to the aspirations set out in the consultation paper. Sustainable core funding is a key requirement for achieving this as mentioned above. It must be recognised that these organisations create jobs in their own right and often provide services where others will not. They are critical to the foundational economy in valley communities. Where required the hubs should be able to access the business and entrepreneurship support referenced earlier to help build further capacity and capability.  We would consider a public service hub to be materially different from a community hub. There are already examples where public service organisations share facilities. This can be built upon. Ensuring there is fit for purpose connectivity is a fundamental requirement for expanding on current arrangements.
2. Build on the Welsh Government's 21st Century Schools programme to focus on the co- location of services and the community use of school buildings	We are supportive of the concept of community schools which features within our existing Strategic School Improvement Programme
3. Expand the use of highly-skilled business managers to support and increase connections between local communities and schools.  Health services need to be better equipped to deal to be better equipped.	We support this.

Actions	vices.  Members Comments
Test new approaches to improve access to	A pre-requisite to this is that people are properly
mental health and personal wellbeing support.	paid and trained.
	Care services, whoever provides them, must be seen as an equal priority alongside health services and be funded appropriately.
	It is important that any new approaches are supported by primary care professionals, especially GPs.
2. Develop training opportunities and career	We would be prepared to work with Welsh
pathways for people living in the Valleys in a	Government to develop new models of service
range of key health and social services roles	that suit valley communities. The idea of co-
Ç ,	operatives being developed to provide quality,
	fairly priced care is something we would be
	interested in pursuing.
3. Develop a widening access programme for	We support this as an aspiration. There will be a
young people from the Valleys who want a	need to consider the form of entry level jobs tha
career in health and social care.	could support young people entering care and
	health services which is currently restricted due
	to the way in which regulations apply.
People do not feel supported by mental health s	ervices.
Actions	Members Comments
1. Prioritise the Valleys for the roll-out of the	We are supportive of this in principle, however,
wellbeing bond - a new initiative designed to	the funding model would need to be carefully
help increase physical activity and mental wellbeing.	developed to ensure the use of wellbeing bonds delivers the anticipated outcomes and financial results.
	This initiative must also be seen as inter-related
	This initiative must also be seen as inter-related
	to the other elements discussed in this
Promote social prescribing, including new	to the other elements discussed in this consultation response.
Promote social prescribing, including new ways to connect people with mental health	to the other elements discussed in this consultation response.
Promote social prescribing, including new ways to connect people with mental health support.	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would
ways to connect people with mental health	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would
ways to connect people with mental health	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would be referring people into. It must not be assumed
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ways to connect people with mental health	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would be referring people into. It must not be assumed that the existing capacity could support increased numbers of people diverted from health services. There will need to be a corresponding transfer of resources.
ways to connect people with mental health	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would be referring people into. It must not be assumed that the existing capacity could support increased numbers of people diverted from health services. There will need to be a corresponding transfer of resources.  Additionally, all GPs would need to be prepared
ways to connect people with mental health support.	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would be referring people into. It must not be assumed that the existing capacity could support increased numbers of people diverted from health services. There will need to be a corresponding transfer of resources.  Additionally, all GPs would need to be prepared to embrace this proposal.
ways to connect people with mental health support.  Poor quality housing and too many empty proper	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would be referring people into. It must not be assumed that the existing capacity could support increased numbers of people diverted from health services. There will need to be a corresponding transfer of resources.  Additionally, all GPs would need to be prepared to embrace this proposal.
ways to connect people with mental health support.	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would be referring people into. It must not be assumed that the existing capacity could support increased numbers of people diverted from health services. There will need to be a corresponding transfer of resources.  Additionally, all GPs would need to be prepared to embrace this proposal.
ways to connect people with mental health support.  Poor quality housing and too many empty prope community and can be the cause of anti-social be Actions	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would be referring people into. It must not be assumed that the existing capacity could support increased numbers of people diverted from health services. There will need to be a corresponding transfer of resources.  Additionally, all GPs would need to be prepared to embrace this proposal.  Perties can have a detrimental impact on the wider nehaviour.  Members Comments
ways to connect people with mental health support.  Poor quality housing and too many empty proper community and can be the cause of anti-social be	to the other elements discussed in this consultation response.  In principle this is a good idea, however, capacity has to be created in the services that GPs would be referring people into. It must not be assumed that the existing capacity could support increased numbers of people diverted from health services. There will need to be a corresponding transfer of resources.  Additionally, all GPs would need to be prepared to embrace this proposal.

	LA used to run grant schemes to put a roof on,
	renovation grants discretionary. Don't do those
	grants anymore
There continues to be a shortage of good-quality,	
Actions	Members Comments
1. Use the opportunities provided by the South	This is specific to the Cardiff City Region
Wales Metro to reinvigorate housing in the	The is specific to the suran sity neglect
Valleys.	
2. Widen housing choice by unlocking stalled	
housing sites through joint working with the city	
deal partnerships.	
3. Support local builders to build the homes	We consider that encouraging self-builds and
people need through a new partnership between	creating the environment for cooperatives in the
local Valleys councils and Finance Wales.	valleys would be viable proposals. This should
	include provision of adapted properties for older
	and disabled people.
4. Explore new housing options in the most	This could be facilitated through making
disadvantaged communities through joint	available developable land as discussed earlier in
working between registered social landlords in	this consultation response. Assistance in
the Valleys.	packaging land etc for housing and other
	developments would be beneficial. It is
	considered that there are gaps in this area
	following the demise of the former WDA
Public transport is disjointed, expensive and prev	ents people accessing employment, education
and training.	
Actions	Members Comments
1. Ensure the proposed South Wales Metro hubs	This relates to the Cardiff City Deal
act as key community points, providing a focus for housing, health, education and other public	However addressing transport between within
service investments.	However, addressing transport between, within and from/to the valley communities in this
Service investments.	county borough is a critical priority and is one
	that must be addressed in a satisfactory way if
	any of the other intended proposals and related
	outcomes are to be realised.
	outcomes are to be realised.
2. Work with rail and bus providers to ensure	The western valleys will not be direct
public transport throughout the Valleys is more	beneficiaries of the Cardiff Metro proposals.
frequent and affordable and that it links to active	
travel.	However, there are opportunities for developing
	existing mineral rail links in some of the western
	valleys which could provide part of the solution
	to addressing transport needs which are one of
	the most critical issues facing the valley
	communities in this county borough.
	We already have a strong community transport
	organisation and would look for support to help
	the organisation diversify its offer and extend
	_ ·
	that offer to the other valley communities. This
	development work could include incorporation

	oppose the UK government's proposals to alter permitting arrangements for existing community transport organisations.
3. Improve public transport services to better reflect the needs of local communities and businesses.	See above
4. Explore the feasibility of expanding a young people's discounted fare scheme across public transport.	Encouraging more young people to use public transport through discounted travel schemes is an idea we would support. This would encourage active living and also contribute to carbon reduction targets.
5. Pilot new bus routes and expand the availability of community transport across the Valleys.	See above
6. Improve the availability of travel information using digital technology.	This would be a necessary support for all transport developments

## <u>Priority 3 – My Local Community</u>

Actions	Members Comments
1. Explore the development of a Valleys	We believe there is enormous potential in this
Landscape Park.	area related to this proposal.
	Some examples of areas that would benefit from
	such a proposition include: East Pit; Selar nature
	Reserve.
	We also believe that there is a need to secure
	commitment to the ongoing development of
	existing facilities, such as the bike park and
	walking trails in the Afan Valley so that the area
	can grow its market and be competitive and
	attractive compared with other areas offering
	similar products.
Town centres need to be refocused.  Actions	Members Comments
1. Ensure national and local government	This authority has resisted out of town
regeneration strategies challenge the traditional	developments and would welcome a stronger
model of the town centre, based on what	policy commitment to this end as local efforts to
communities want and need.	sustain towns particularly in valley communities
communices want and need.	are undermined by large scale out of town
	developments in neighbouring areas.
2. Explore the impact of free car parking on town	We would question the evidence base for a
centres in the Valleys.	blanket approach of this nature.
Renewable energy provides real opportunities for	
Actions	Members Comments
1. Support the development of locally-owned	We would welcome additional support for our
community renewable energy schemes in the	Dulais Valley cluster project; our RDP community
Valleys.	energy schemes and our homes as power station initiatives.
2. Develop new mechanisms for managing and	As above
using energy generated through renewable	
schemes with the ultimate aim of the Valleys	
powering its own communities.	
3. Work with local and national partners to	As above
tackle fuel poverty in the Valleys and meet	
decarbonisation targets.	
There is a need to increase tourism in the area, fo beauty.	cusing on the Valley's heritage and natural
Actions	Members Comments
1. Develop a new, positive narrative for tourism	We agree that there is an urgent need to change
in the Valleys and identify projects to meet	the narrative about the valleys and to exploit the
current and future tourism demand.	tourism potential.
	We need a specific focus on promoting what the

	Some of the assets that would benefit from additional promotion and development include: cycleways; the cultural heritage in Cwmavon (birth place of Richard Burton, Ivor Emmanuel and Rebecca Evans); the potential of Cefn Coed; the waterfall and canal offer at Aberdulais; Afan Forest Park; the potential to develop the East Pit site
	These tourism products will in turn create other business opportunities and could link to a community hub network as discussed earlier in the paper.
2. Identify opportunities to attract new events to the Valleys.	As well as identifying opportunities to attract new events, it is important that the support to do this in an effective and sustainable way in in place.
The physical environment needs to be better maintained and fly-tipping and littering must be tackled.	
Actions	Members Comments
1. Improve the physical environment of communities by investing in green infrastructure.	This council has a strong record of maintaining its environment, however, this is being gradually eroded as budget cuts eat into maintenance programmes, enforcement capacity etc.
2. Co-ordinate action with local communities and businesses in areas affected by littering and flytipping.	There is already strong community involvement across valley communities to achieve this